# **NHS** Eastern and Coastal Kent

## Extract from NHS Eastern and Coastal Board Papers, 23 September 2009

Date of meeting:	23 September 2009
Report Number:	B102/09
Agenda item:	9
Subject:	Delivering the Transforming Community Services Programme
Reporting officer:	Amanda Harrison, Director of Assurance and Strategic Development

#### Summary

The Department of Health (DH) programme Transforming Community Services was established following the publication of the *DH Operating Plan 2009/10* and the *NHS Next Stage Review, High Quality Care for All.* The PCT Board established the Shaping Community Services (SCS) Programme Board to corporately oversee the implementation of the Transforming Community Services work locally.

This paper details the work undertaken and sets out some recommendations on the future of Eastern and Coastal Kent Community Services (ECK-CS). Much of this paper is focused on the work undertaken to transform services in order to improve quality, productivity and ensure ECK-CS is business ready, in its own right. The assessment of organisational options has also been part of the Transforming Community Services Programme since it was launched nationally. The NHS Chief Executive has recently written to all PCTs informing then that do not now have to make a definitive decision about organisation form in October 2009, which was the original national milestone. However due to the significant work undertaken locally this paper begins our assessment of organisational models.

This paper recommends that Direct Provision remains the model of delivery for ECK-CS in the short to medium term, but acknowledges that the PCT corporately needs to support the autonomy and ambition of ECK-CS and allow the PCT as a commissioner to concentrate on its World Class Commissioning responsibilities. To do this it is recommended that the PCT will continue to strengthen its internal governance to further separate ECK-CS under the umbrella of the PCT, ensuring that becoming a stand alone provider, external to the PCT, is a viable long term option.

It also recommends that although there remain uncertainties around the Community Foundation Trust and Integrated Care Pilot models the PCT and ECK-CS should work with the SHA and DH to support the development of these models as their transition and implementation paths become clearer.

## **Board Action**

The PCT Board are asked to:

- Agree and ratify the recommendations set out in Section 10.0
- Endorse the Next Steps set out in Section 11.0
- Ratify the ECK-CS Board Terms of Reference in Appendix 1.

# This report contributes to the following PCT strategic objectives

This report contributes to the PCT Strategic Objective focused on ensuring effective governance of the PCT Provider.

This report gives Framework	assurance against a risk identified in the Assurance
Assurance Number:	Brief Description:
8.1	A lack of clarity on the future of Community Services and governance arrangements are not clear, leading to uncertainty

Equality Impact Assessment			
Has the paper undergone the screening process for Equality Impact Assessment?			
If yes, what further action needs to be taken?	If no, explain why		
	The Community Services Commissioning Strategy and the ECK-CS Business Plan will need detailed Equality Impact Assessments.		

Background Information				
This report has been considered by the following committees:				
Shaping Community	On: 27 <sup>th</sup> Aug 09	Comment: Received comments which		
Services Programme		have been included in the final report.		
Board				
ECK-CS	On: 1 <sup>st</sup> Sept 09	Comment: Received comments which		
Management Board		have been included in the final report.		
Legal Services	On: N/A	Comment:		

Report History		
First reported to the Board on:	February 2007	
Update Reports made on:	March 2008	
	March 2009	

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